

### Agenda

Why DevOps.

Why Azure DevOps & GitHub

How Azure DevOps & GitHub

Practice in Microsoft

Best Practice in Enterprise

Discussion



# Why DevOps

Why Azure DevOps

# Why DevOps -高效能的DevOps组织获得的收益...

Comparing elite DevOps performers against low performers, we find that elite performers have...











# Azure DevOps -5大功能模块



#### **Azure Boards**

Deliver value to your users faster using proven agile tools to plan, track, and discuss work across your teams.



#### **Azure Test Plans**

Test and ship with confidence using manual and exploratory testing tools.



#### **Azure Pipelines**

Build, test, and deploy with CI/CD that works with any language, platform, and cloud. Connect to GitHub or any other Git provider and deploy continuously.



#### **Azure Artifacts**

Create, host, and share packages with your team, and add artifacts to your CI/CD pipelines with a single click.



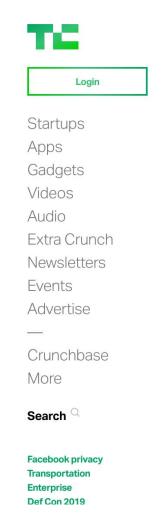
#### **Azure Repos**

Get unlimited, cloud-hosted private Git repos and collaborate to build better code with pull requests and advanced file management.



https://azure.com/devops

### Microsoft acquired GitHub, the planet's codebase, in 2018



# Microsoft closes its \$7.5B purchase of code-sharing platform GitHub

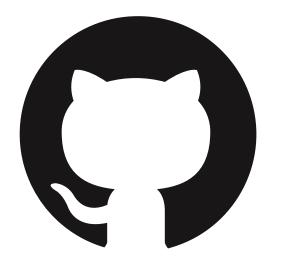


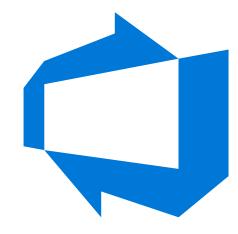
Ingrid Lunden

@ingridlunden / 6:41 am PDT • October 26, 2018



### Building the largest developer ecosystem



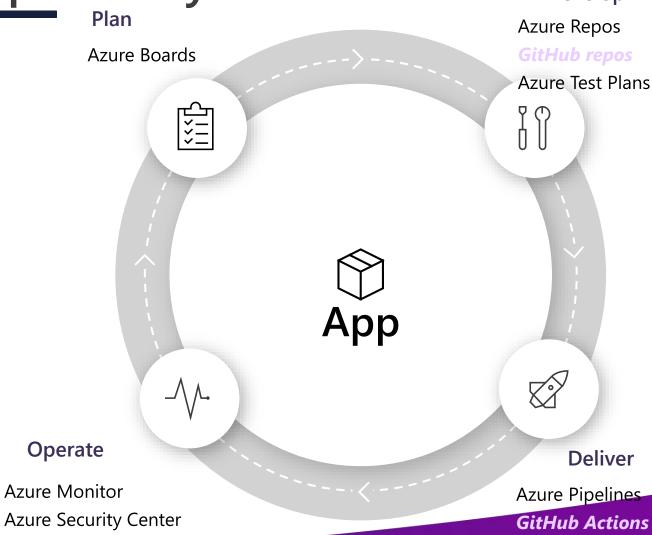


#### **GitHub**

40 million developers 96 million repositories

#### **Azure DevOps**

thousands of enterprises 15+ years of developer innovation



Develop

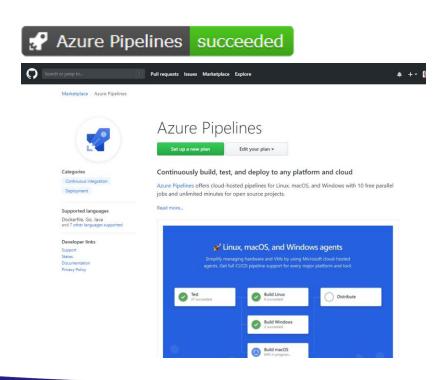
**Deliver** 

**Azure Artifacts** 

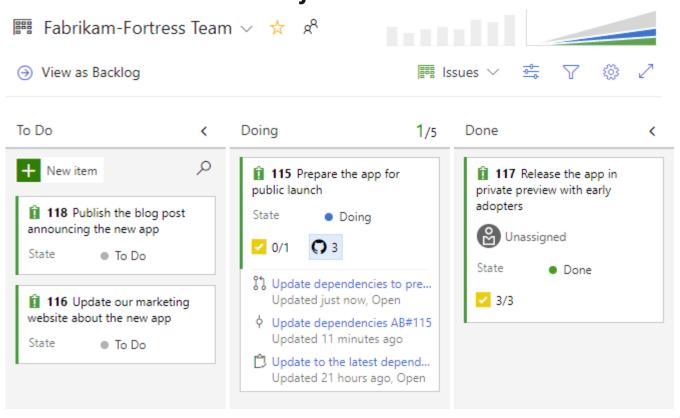
GitHub Package

### Azure DevOps & GitHub Integration

- GitHub integration
  - · Azure Boards & GitHub
  - Azure Pipelines & GitHub



#### View GitHub objects on Kanban board



#### DevOps @Microsoft



Azure DevOps is the toolchain of choice for Microsoft engineering with over 105,000 internal users

105k

Engineers using Azure DevOps

4.4m

Builds per month

5<sub>m</sub>

Work items viewed per day

2m
Git commits per month

500m

Test executions per day

500k

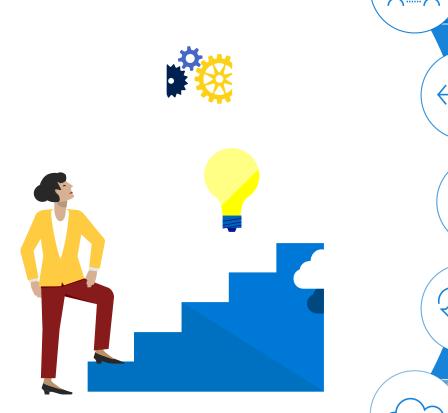
Work items updated per day

85,000

Deployments per day

Data: Internal Microsoft engineering system activity, November 2018

### Five DevOps Habits we've learned...







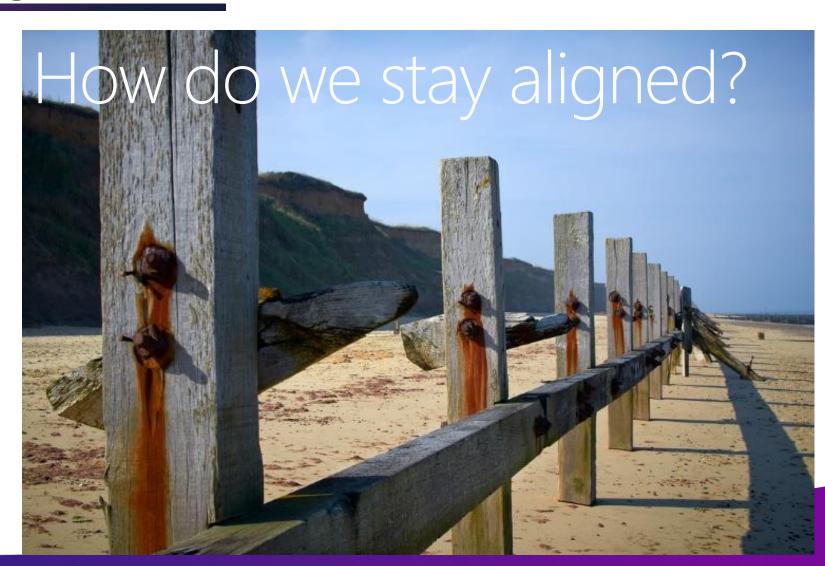
[2] Shift Quality left

Production First Mindset

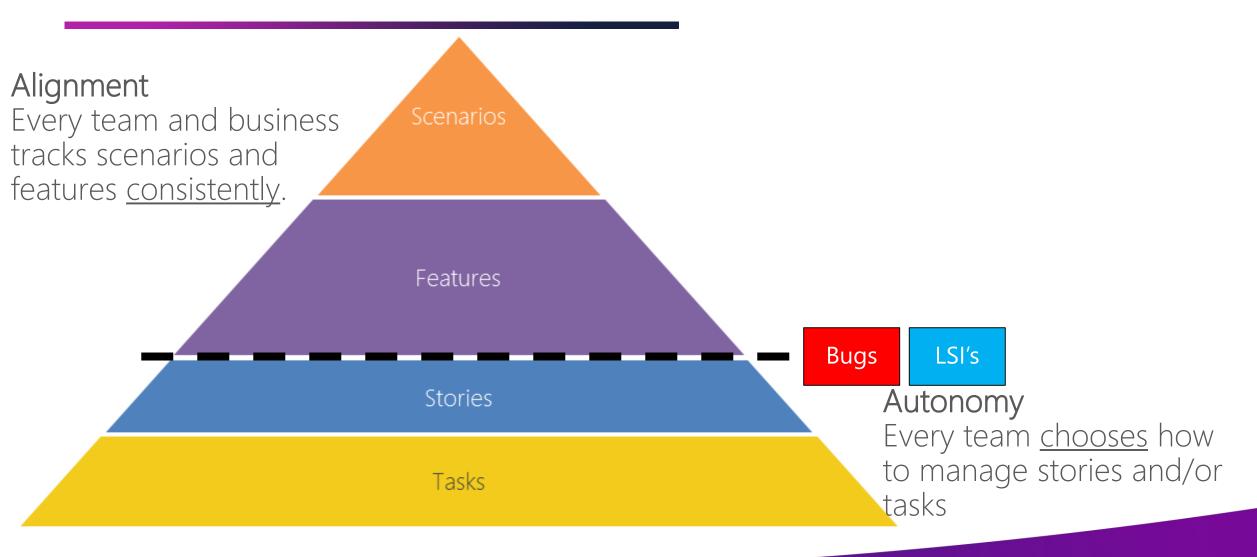
Infrastructure as Flexible Resource

# How do we stay aligned (冲锋舟&航空母舰)

- · Azure DevOps team.
  - The Azure DevOps team... 700 people, spread out across 45 feature teams
  - · (700人, 45个功能小组)
  - Deliver product and SaaS
  - release product each 3 months
  - Release SaaS new features each 3 weeks.
  - · (提供云端和本地两种版本, 3周一 个版本)



### Taxonomy & Staying Aligned (需求对齐 & 团队自治)



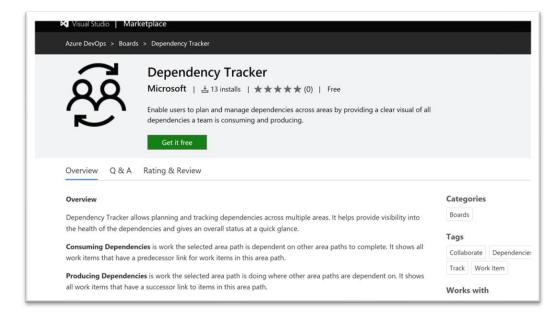
### Scale Agile in Azure DevOps: Area paths &teams

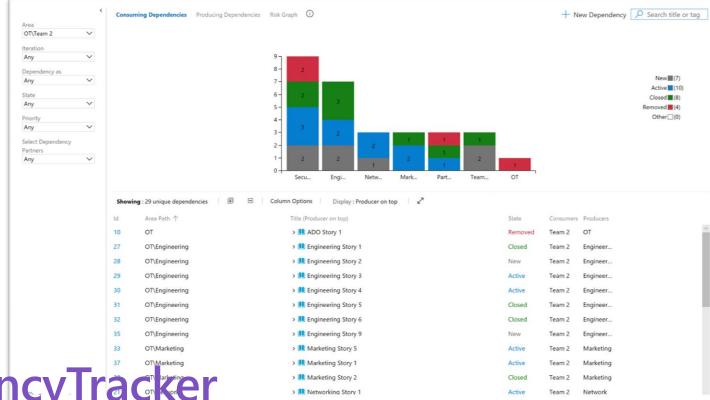
When discussing area paths in Azure DevOps a taxonomy of levels is used. L1 is the first level and levels below continue in succession

Full path	Level	Level Classificiation
OS\Core\ES\EL-Engineering Lifecycle	OS	L1
OS\Core\ES\EL-Engineering Lifecycle	Core	L2
OS\Core\ES\EL-Engineering Lifecycle	ES	L3
OS\Core\ES\EL-Engineering Lifecycle	EL-Engineering Lifecycle	L4

#### **DEPENDENCY TRACKER**

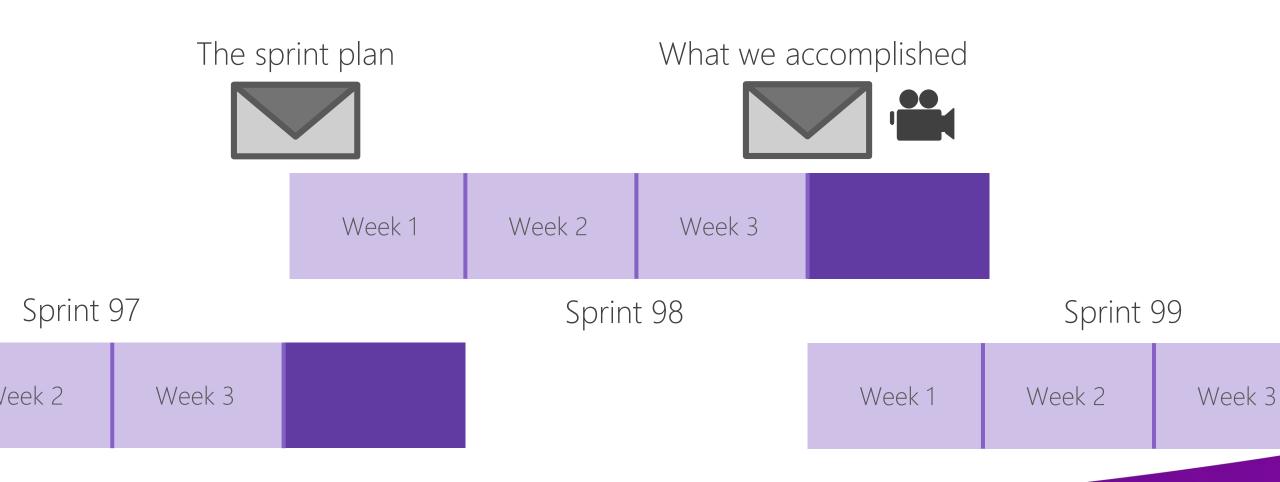
Dependency Tracker allows planning and tracking dependencies across multiple areas. It helps provide visibility into the health of the dependencies and gives an overall status at a quick glance



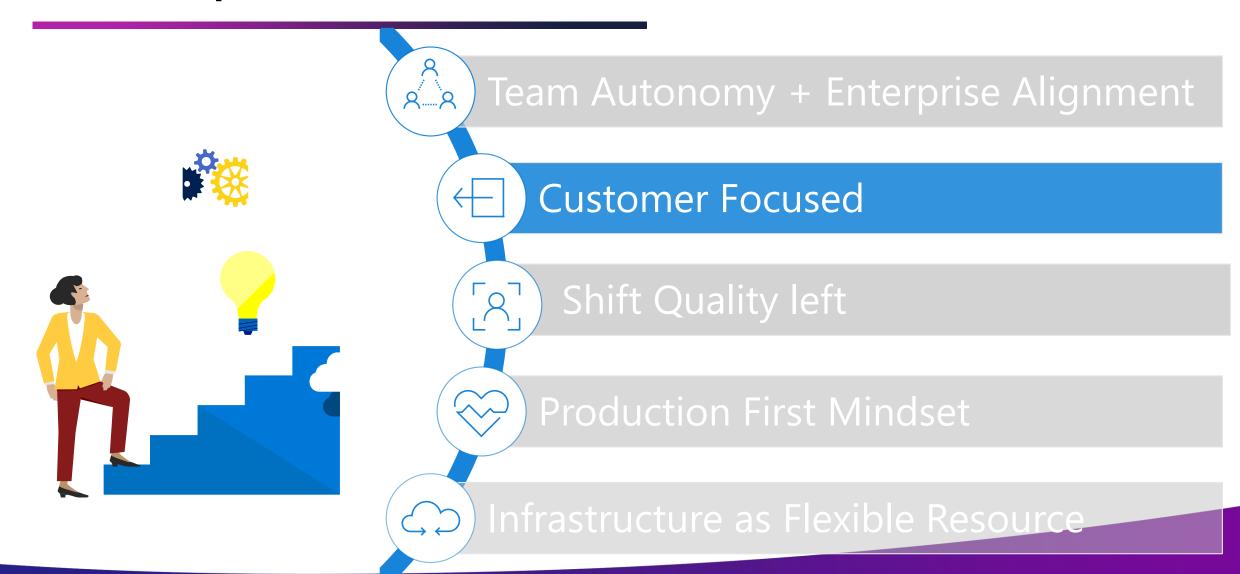


http://Aka.ms/DependencyTracker

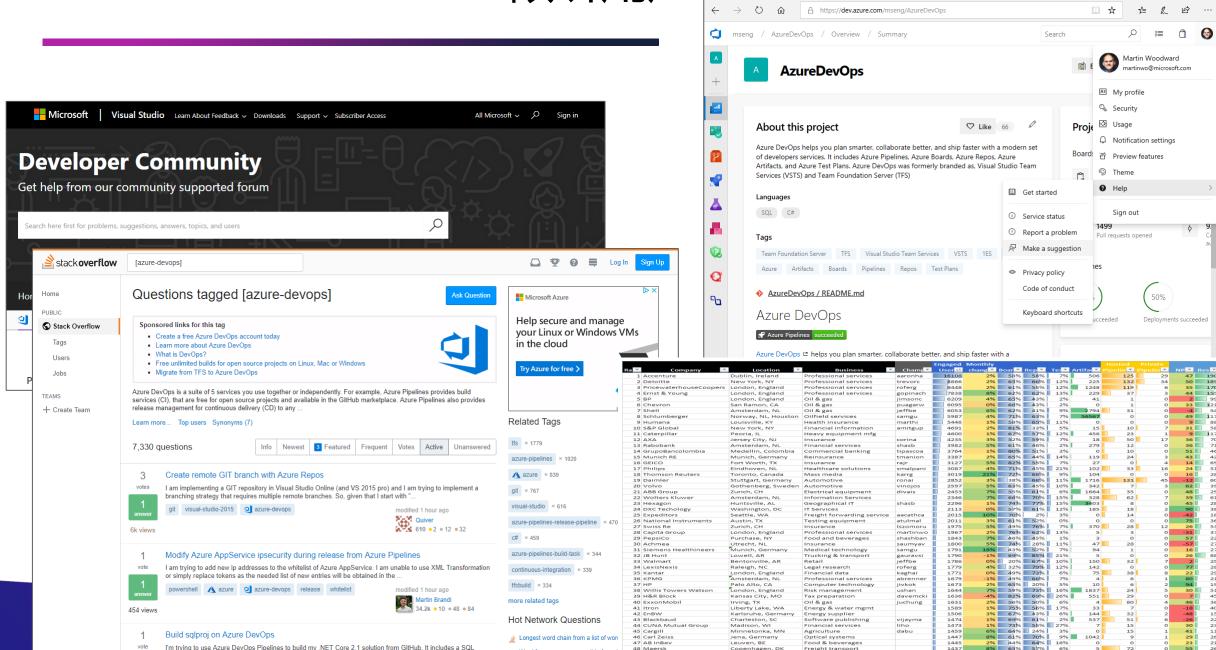
# 3 week sprints (迭代计划)



### Five DevOps Habits we've learned...



### Listen to our customers-倾听用户



目 目 Summary - Overview × + ∨

### Our Definition of Done(对完成的定义)

- ·Live in production (发布到生产环境)
- ·collecting telemetry (功能可度量)
- that examines the hypothesis which motivated the deployment
- · (需求可以验证).



# You get what you measure (Don't measure what you don't want)

#### Customer Usage

Acquisition

Retention

Engagement

Satisfaction (NPS)

Feature Usage

#### Pipeline Throughput

Time to Build

Time to Test

Time to Deploy

Time to Improve

Failed and flaky automation

#### Service Reliability

Time to Detect

Time to Communicate

Time to Mitigate

Which customers affected

**Incident Prevention Items** 

Aging Prevention Items

SLA per Customer

**Customer Support Metrics** 

#### Things we don't watch

Original estimate

Completed hours

Lines of Code

Team capacity

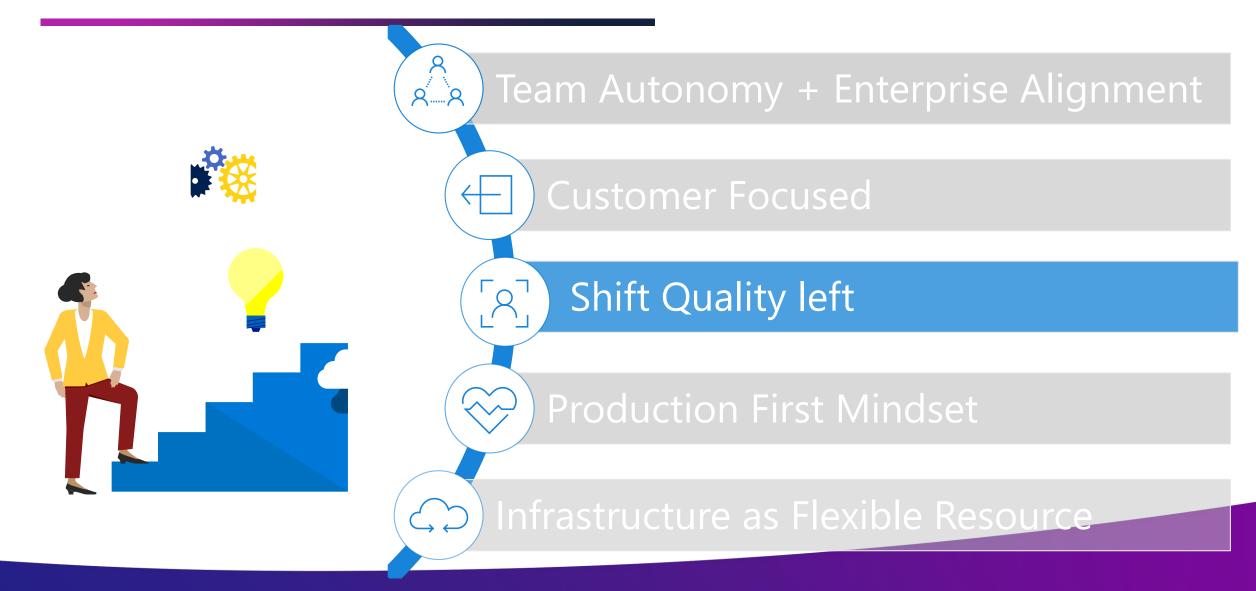
Team burndown

Team story point velocity

# of bugs found

% code coverage

### Five DevOps Habits we've learned...



# Managing the pipeline: 如何快又稳?

How do you

not

break things?

# Pull Requests (代码评审和测试)

#### PR's are point of code review

L0+L1 Tests performed before merge

Security tested before commit

#### **Result:**

Shift-left testing to pre-merge

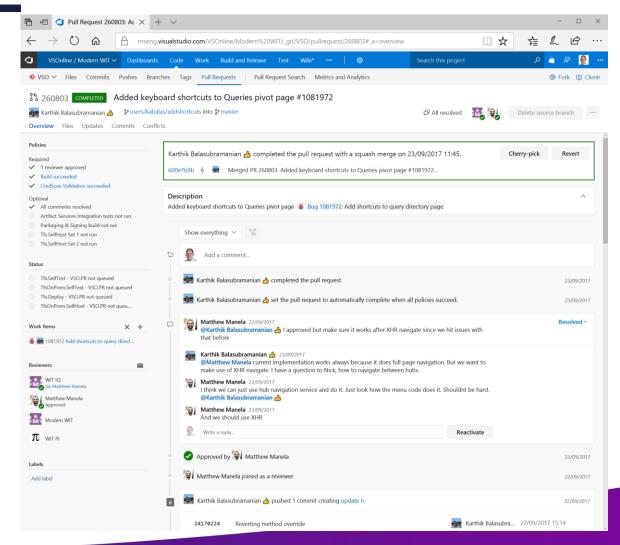
1/5 Pull requests fail

Makes CI build failures rare

1/100 CI builds fail

Accelerates the inner and outer loops

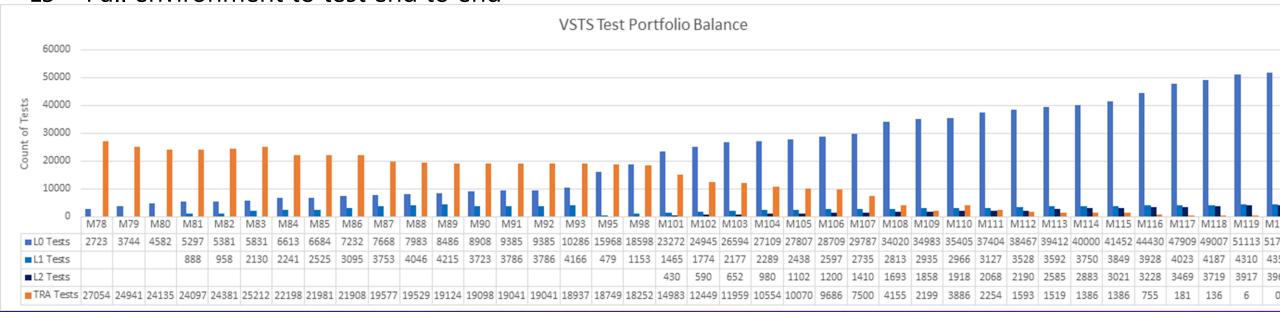
Feedback in minutes, before acceptance of PR



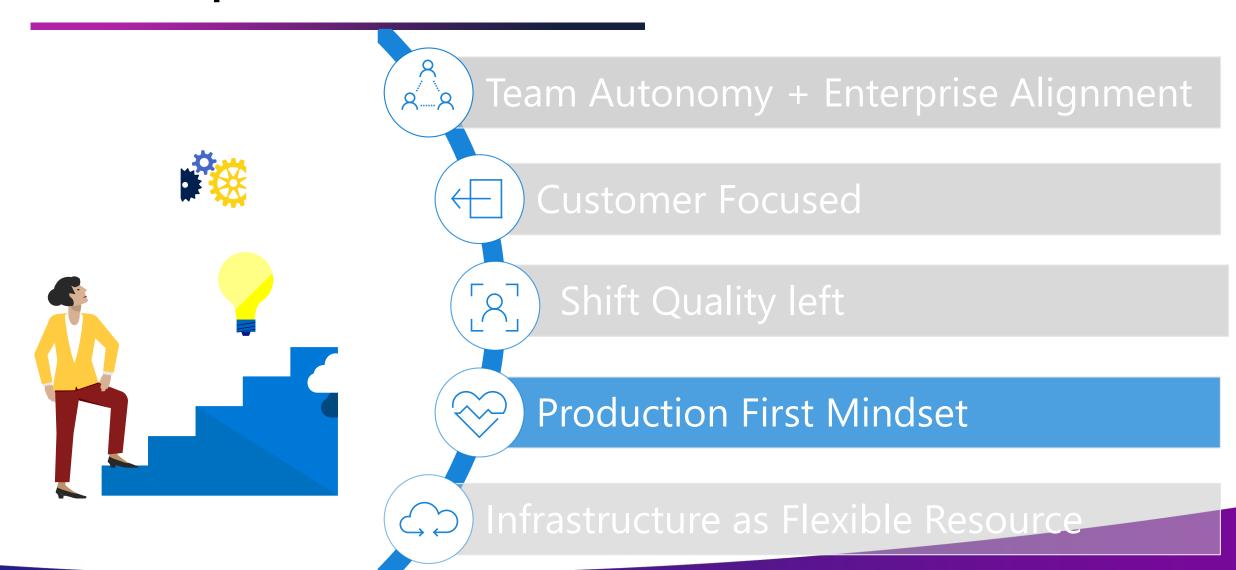
# Testing: Shift Left from Integration to Unit

- L0 Requires only built binaries, no dependencies
- L1 Adds ability to use SQL and file system Run L0 & L1 in the pull request builds
- L2 Test a service via REST APIs

L3 – Full environment to test end to end



### Five DevOps Habits we've learned...



### Multiple Data Centers with incremental roll out

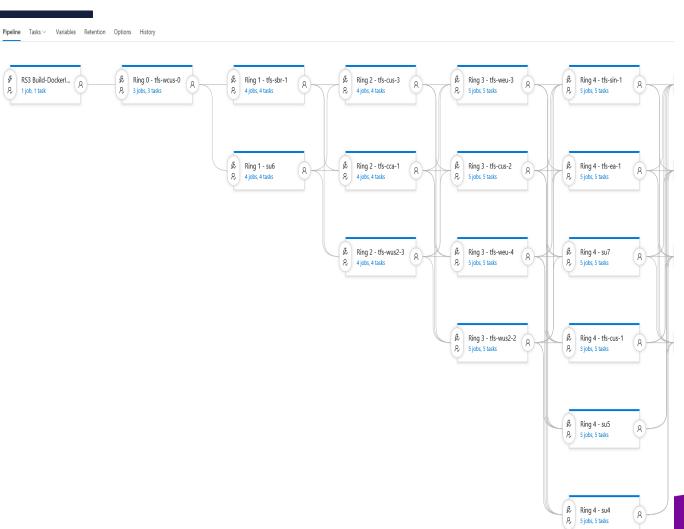
#### Deploy one stage at a time

Release Gates control progression Automated (L3) tests to check current ring Can slow down with explicit approval

#### Result:

Visibility into impact of every deployment Move across

- 1. Canary
- 2. Data centers with small user counts
- 3. Data center with large user count
- 4. Highest latency
- 5. The rest

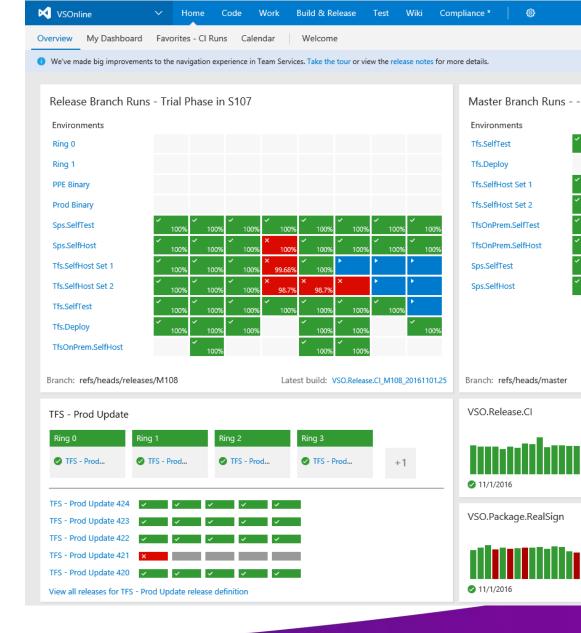


### **Automate completely**

#### Automate completely

No more "one time" commands run manually

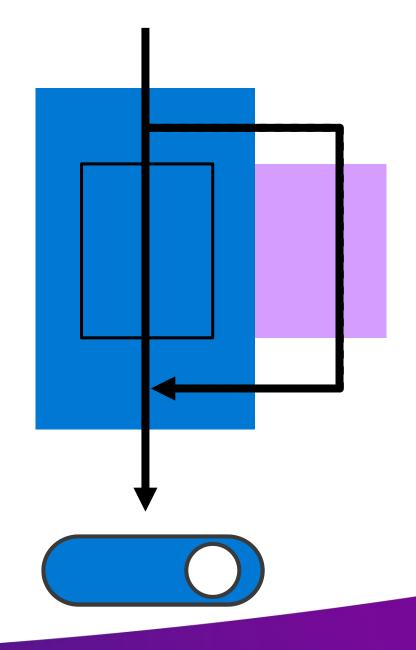
- Every command goes in PowerShell scripts that are checked in
- Deployment to pre-production & canary is the same as deployment to production every time
- All orchestrated with Azure Pipelines



# Feature Flags (功能开关)

#### Deploy one stage at a time

- All code is deployed, but feature flags control exposure
- Reduces integration debt
- Flags provide runtime control down to individual user
- Users can be added or removed with no redeployment
- Mechanism for progressive experimentation & refinement
- Enables dark launch



#### **SHARING IS CARING**

#### **SHARING IS CARING**

If you want to go fast, go alone. If you want to go far, go together.





## **Customer Scenarios & Best practice**

JunQian Zhuang

### Mapping Product & Project to Azure DevOps Project

- 强项目模式下;每个项目组建立一个Azure DevOps project.集中管理该敏捷小组下面的需求/任务;
- 传统的产品团队,是强系统的矩阵模式; 按照产品系统建立 Azure DevOps Project;
- 在项目管理对应的Azure DevOps 项目中,管理项目的需求/进度/ 文档等;在产品级的Azure DevOps 项目中,管理源代码/构建/自 动化发布等。无法归属到具体项目,具体产品的需求,归并到一 个专门的"统一需求池"Project中,在这里做需求的分析,分拆, 明确需求后归并到对应的产品/项目中;

	系统维度\项目维度	CHN- PM-001	CHN-PM-002
_	物流产品-仓储系统		
/ 7	物流产品-计费系统		
<b>-</b>	物流产品-订单系统		

All projects



Log-物流项目需求管理系统

统一管理所有需求。



LOMS系统

订单管理系统



TWMS-系统

仓储管理系统



集中的项目管理项目;管理项目级别的,跨产品的需求,缺陷等。



产品类型的项目;管理产品的开发源代码,开发过程的任务管理,缺陷管理等,并实现自动化构建和发布;



产品类型的项目;管理产品的开发源代码,开发过程的任务管理,缺陷管理等,并 实现自动化构建和发布

### Azure DevOps is flexible. cross-project management

#### Azure DevOps 5大模块之间彼此关联,协同工作:

Azure Board模块的workitem和Azure Repo模块的source code commit 是最经常应用的关联(回答了代码为什么修改,是修补了某个缺陷,还是完成了某个开发需求/任务?)

Azure board 是血液,贯串全部

Azure Board 模块是源头,每个角色都会用到,但是层次不同

Azure board的workitem是分为需求层次(backlog)和非需求层次的(Task);在需求层次又是分层的;

#### 你知道吗?Azure Board 支持跨项目关联和查询(Cross project)

Azure Board 中的workitem可以关联其他项目中的workitem?

可以移动到/Copy到其他项目中---跨项目关联(Cross-Project link!)—项目需求分级到产品需求! workitem 查询的时候,可以跨项目查询工作---想知道自己在所有项目中的工作? 代码Commit时候,可以关联到其他项目中的workitem! ---本次代码修改是为了配合A项目!

#### Azure Repo跨项目,使用Git fork功能!

支持跨项目的代码复制,以及代码签入

项目内 branch. 跨项目,Git fork



## DevOps Practice in Enterprise---Build & Release

Azure DevOps 发布到Azure china, AWS, Huawei cloud? 本地数据中心,统统支持!

# 应用需要发布到多个环境(Azure China & Huawei cloud & on-premise Environment)

客户不同应用,有不同的部署环境,希望统一部署方案

公有云有使用微软中国云和华为云, AWS海外云;

同时也有本地的数据中心---深圳/上海;

方案高度注重安全性,本地数据的目标环境不允许上Internet (物理隔离).

Azure DevOps 之Azure pipeline是否可以满足?使用公有云的Azure DevOps发布应用到本地数中心,本地数据中心目标服务器不联网!

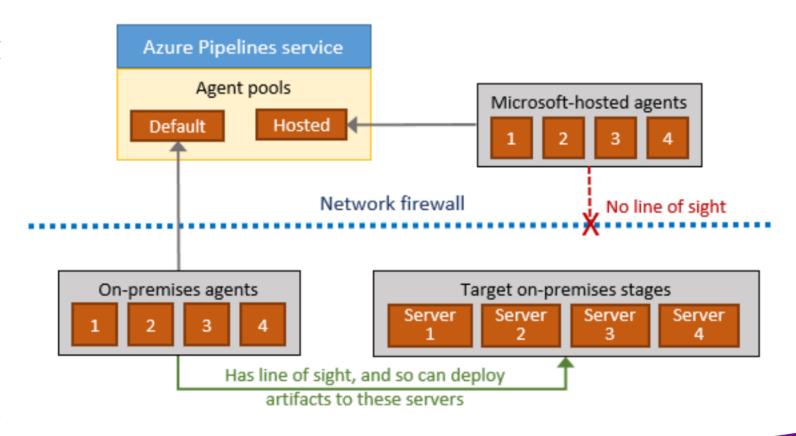
数据隔离&安全性

### **Azure Pipeline workflow**



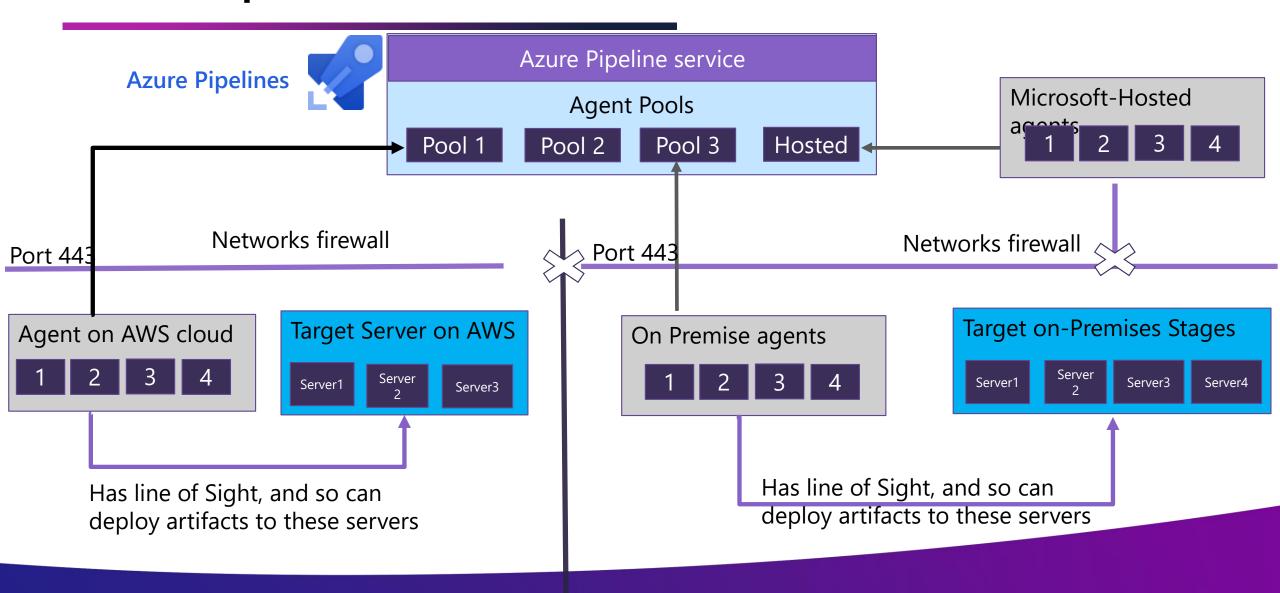
#### Azure Pipelines 流水线

- · 安装: Azure Build 和Release Agent 支持跨平台 (Linux/Windows/Docker)
- · 运行:Agent 主动访问Server,获取分配的工作
- · 每次运行工作,都会产生一个job-specific OAuth token,用于获取资源。
- · 运行完毕,删除job-specific OAuth token
- · 安全: Agent 和Server是单向网络联通; 走Http/Https协议; 每个Agent都有一个public-private key pair。服务器端加密,客户端解密



https://docs.microsoft.com/zh-cn/azure/devops/pipelines/agents/agents?view=azure-devops

## Azure Pipeline 的网络链接和安全考虑





Q&A

Azure DevOps & GitHub

### Azure DevOps Service or Azure DevOps Server

Both offerings provide an integrated, collaborative environment that supports Git, continuous integration, and Agile tools for planning and tracking work.

DevOps Services is the **cloud offering** that provides a scalable, reliable, and globally available

#### Azure DevOps

Choose Azure DevOps for enterprise-grade reliability, including a 99.9 percent SLA and 24×7 support. Get new features every three weeks.

Learn more >

#### **On-Premises**

Manage your own secure, on-premises environment with Azure DevOps Server. Get source code management, automated builds, requirements management, reporting, and more.

Learn more >

https://docs.microsoft.com/en-us/azure/devops/userguide/about-azure-devops-services-tfs?view=azure-devops

